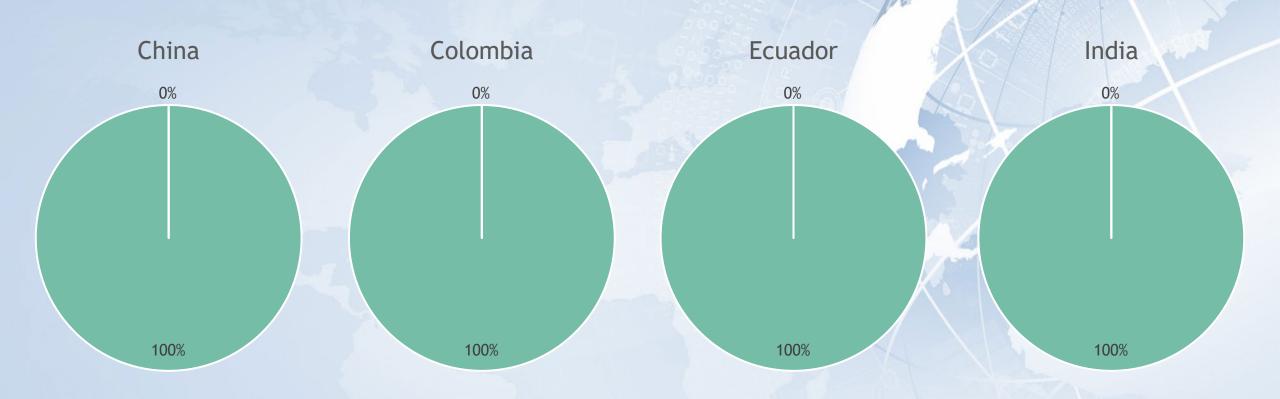
FCIB Credit & Collections Survey

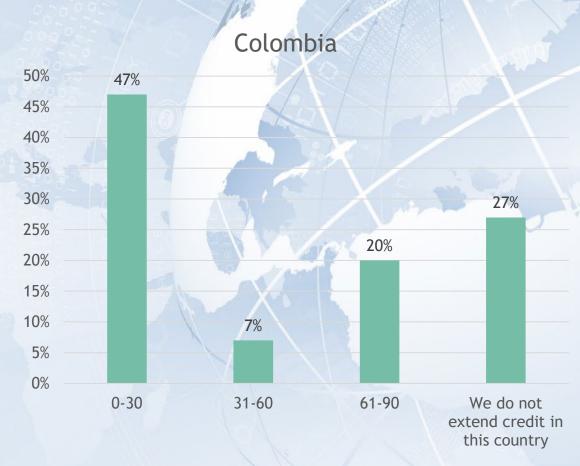
China, Colombia, Ecuador, India

Are your sales primarily to new or existing customers?



On average, what payment terms are you granting?





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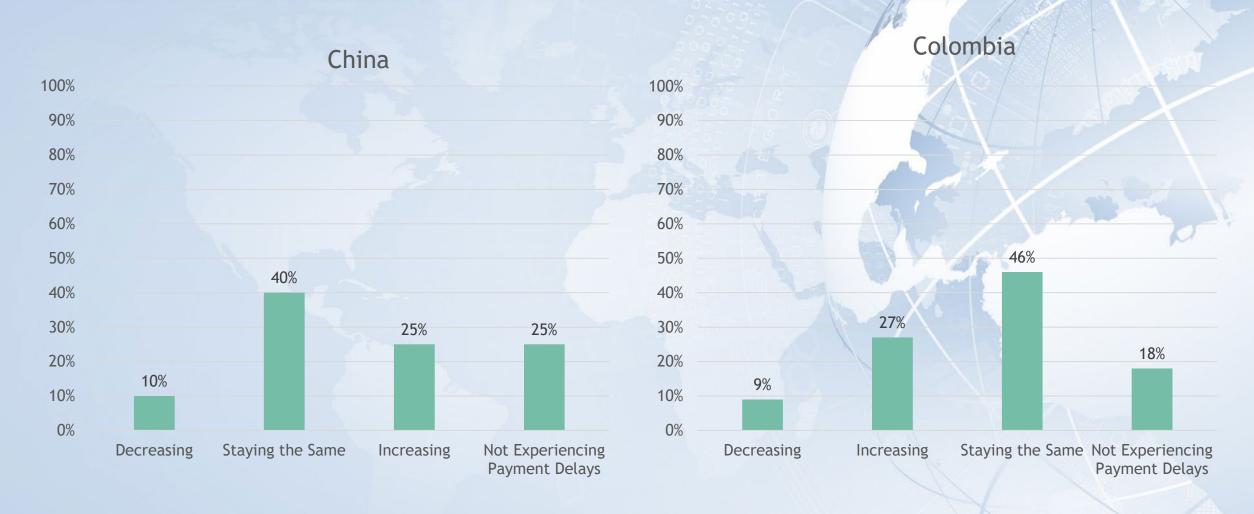


What is the average number of days beyond terms in these countries?

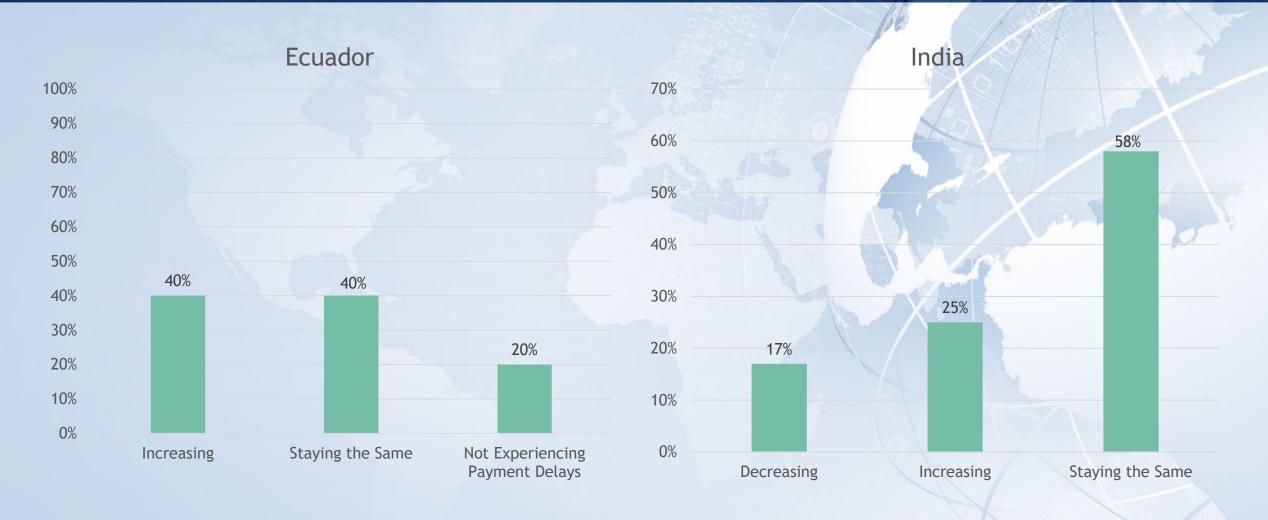
Colombia China **Ecuador** India

28 22 18

Are payment delays increasing, decreasing, or staying the same?



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The most common causes of payment delays



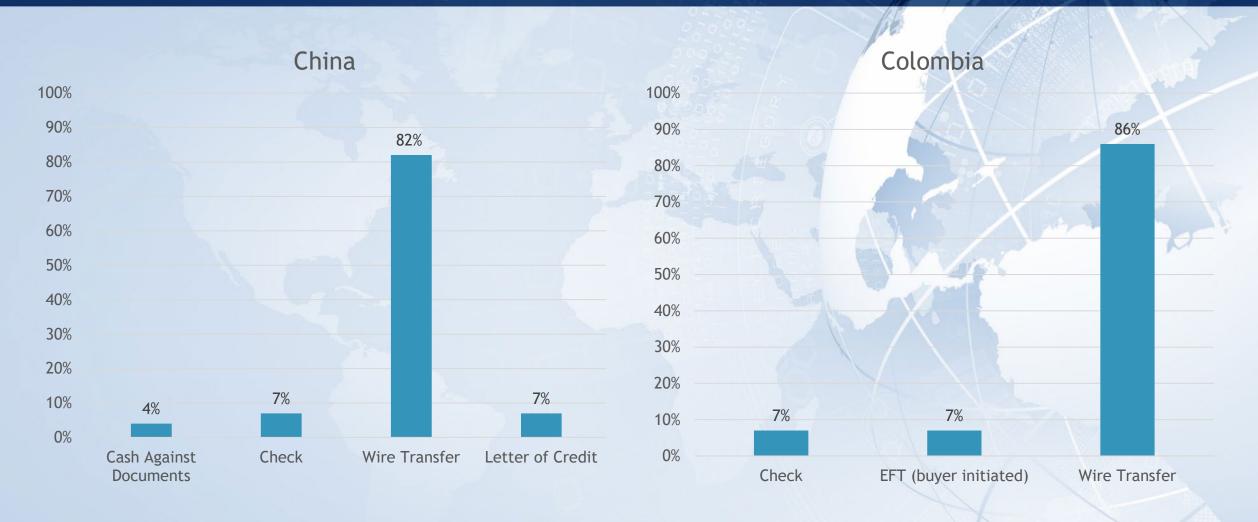
*(i.e. customer only pays on a set day of the month)

The most common causes of payment delays

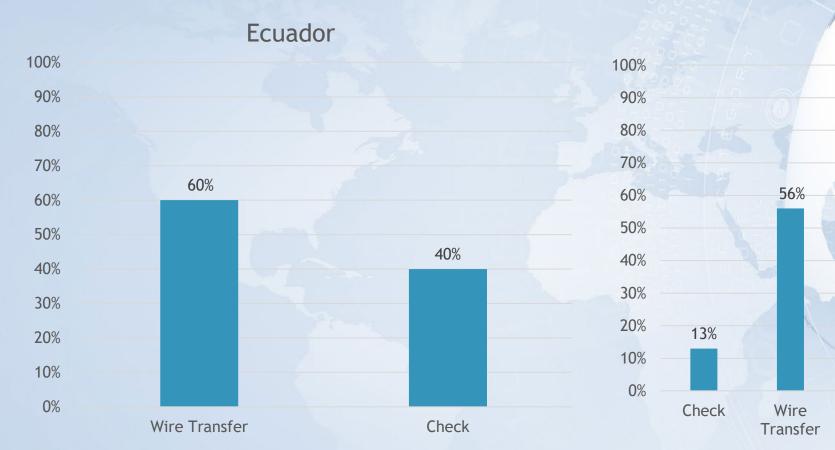


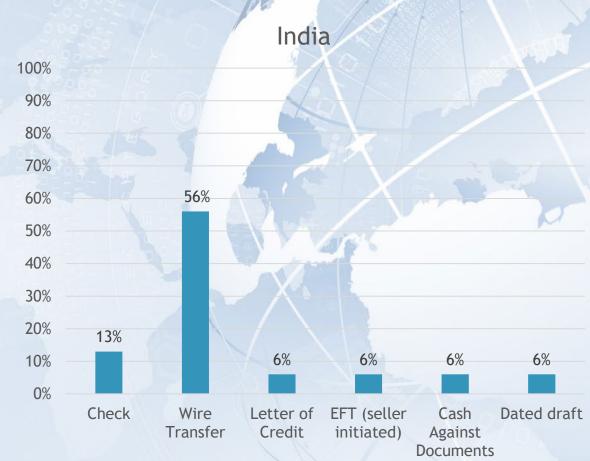
*(i.e. customer only pays on a set day of the month)

Methods used to secure payment



Methods used to secure payment





Insights from Credit Professionals

China

- Secure an advance payment, avoid paid when paid terms, don't sell anything without a contract in place.
- With current global dynamics between the US and China, we are keeping a very close eye on our APAC customers.
- Understand VAT tax and all govt requirements.

Colombia

- Ask lots of questions. Do more in depth research on the prospective company.
- Timely follow-up and attention to details in documentation.

India

- Secure a contract first, ask for advance payment, consider payment on account when the approval process takes longer.
- Payments should match bill of entry.
- Make your new customers sign a credit agreement with all terms and conditions (and interest) stipulated.
- Secured with letter of credit. Get to know your customer. Small credit line established to minimize risk.

Insights from Credit Professionals

Non-country-specific Advice from the survey.

- Know your real customer, not the Trade/Banner name but the True Legal Entity (5 C's of Credit).
- Start early building a relationship with your customer, and include your salesperson you'll make a team and teams work together.
- Follow up with the customer's Procurement Dept and Finance Dept as many times as necessary.
- Obtain updated credit information Look for owner and addresses verification, as changes are often not communicated by the customer. Know all you can about the customer. Pull a credit report for payment history and legal status and name verification.
- With continued global inflation, war in Ukraine and high interest, you need to know your true legal customer to prevent fraud and keep your A/R secured.
- It is important to know customer's payment process to avoid misunderstandings or delays due to administrative issues.
- Obtain financial statements on your customers and backstop sales with credit insurance.
- Ensure payment language is on the wire payments received.