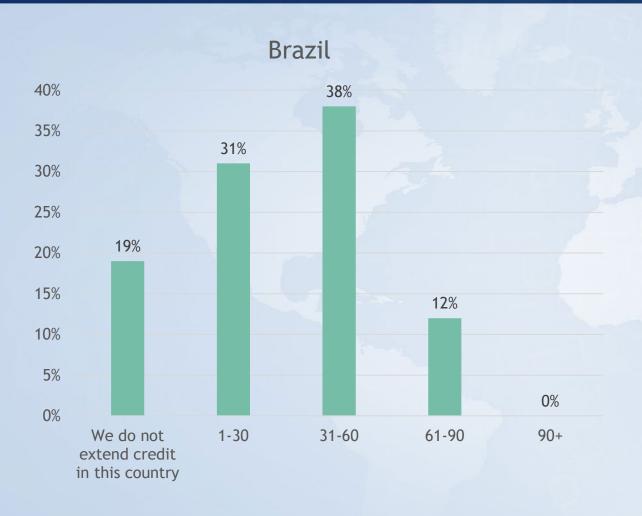
# FCIB Credit & Collections Survey

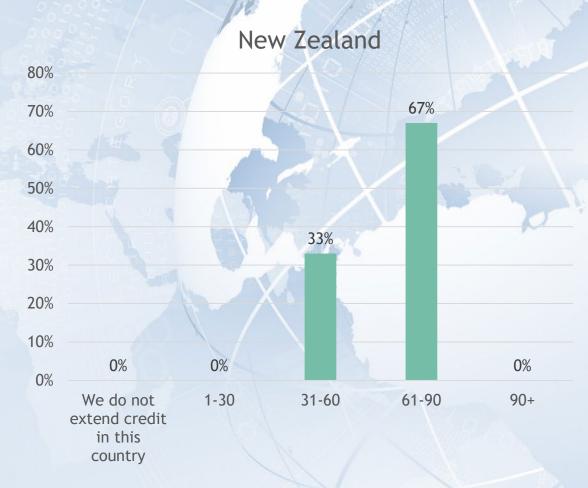
Brazil, New Zealand, Singapore, Turkey

#### Are your sales primarily to new or existing customers?

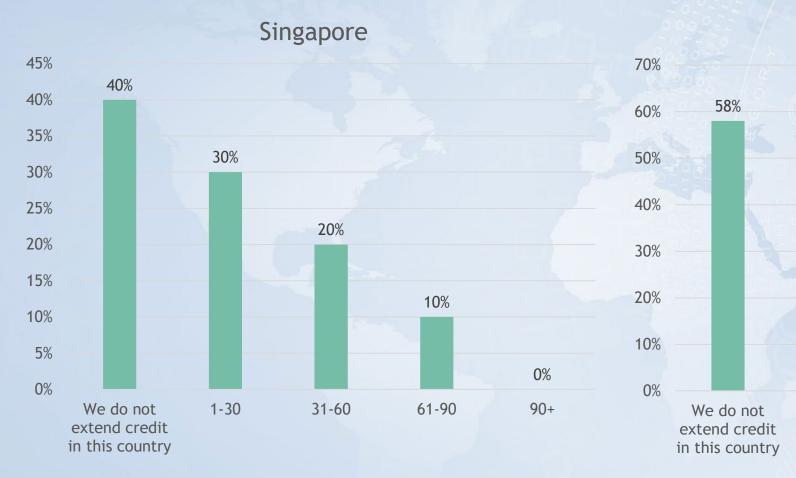


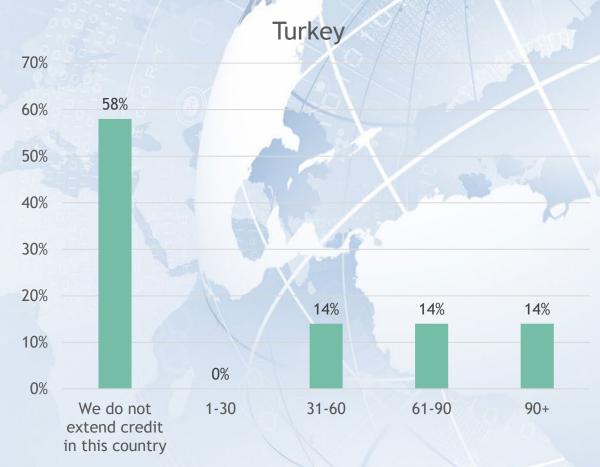
### On average, what payment terms are you granting?





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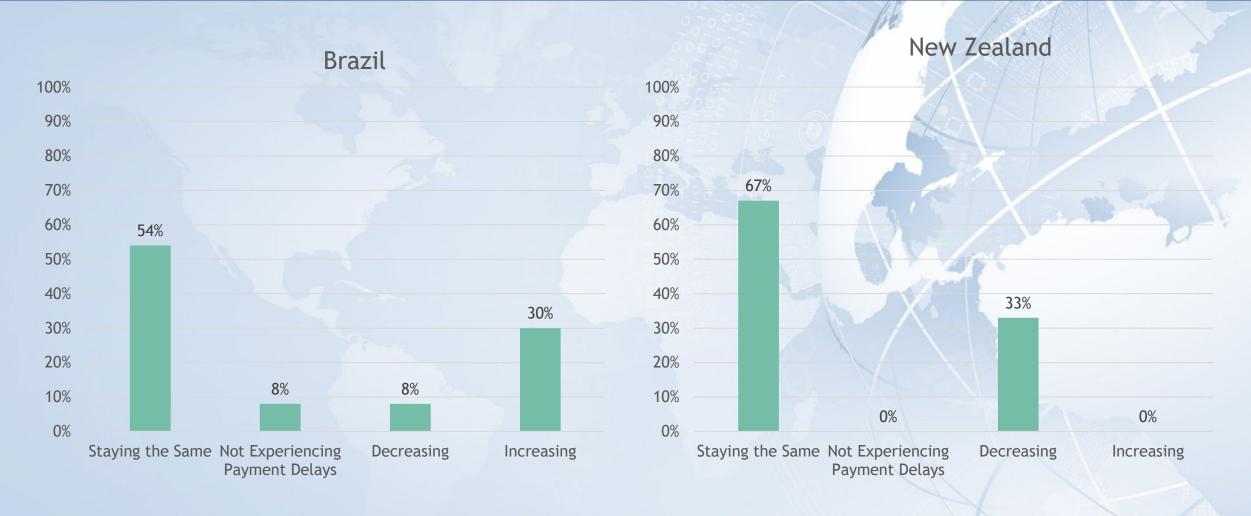


## What is the average number of days beyond terms in these countries?

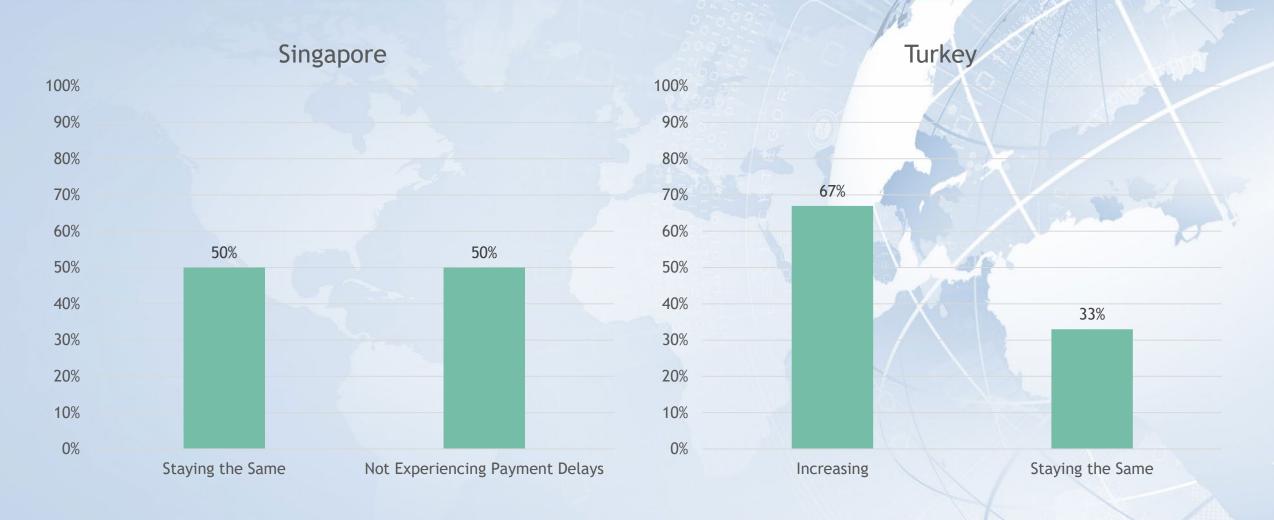
Brazil New Zealand Singapore Turkey

21 41 8 38

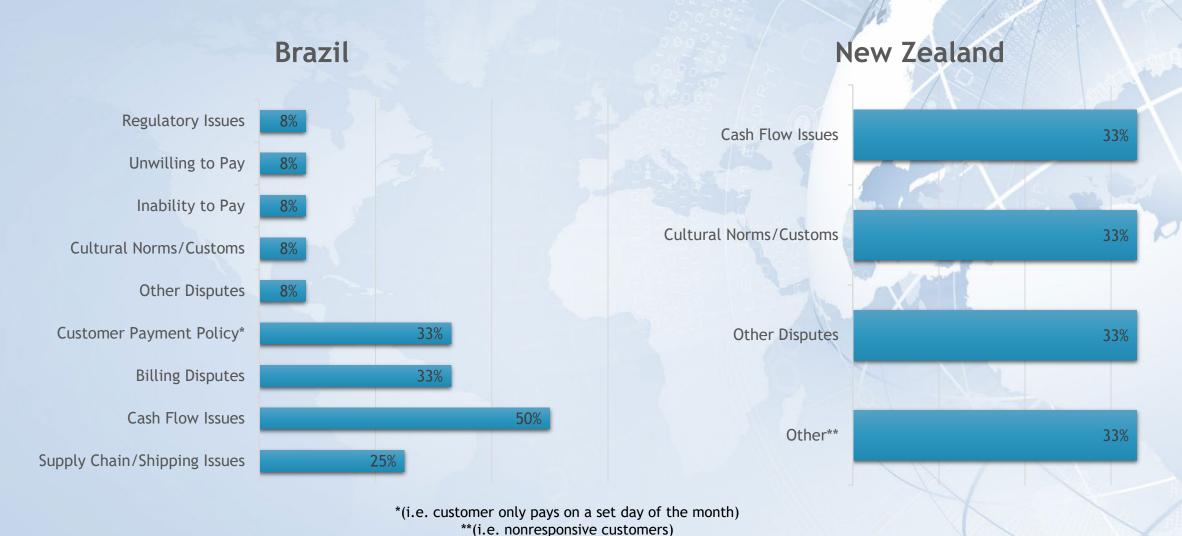
#### Are payment delays increasing, decreasing, or staying the same?



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#### The most common causes of payment delays

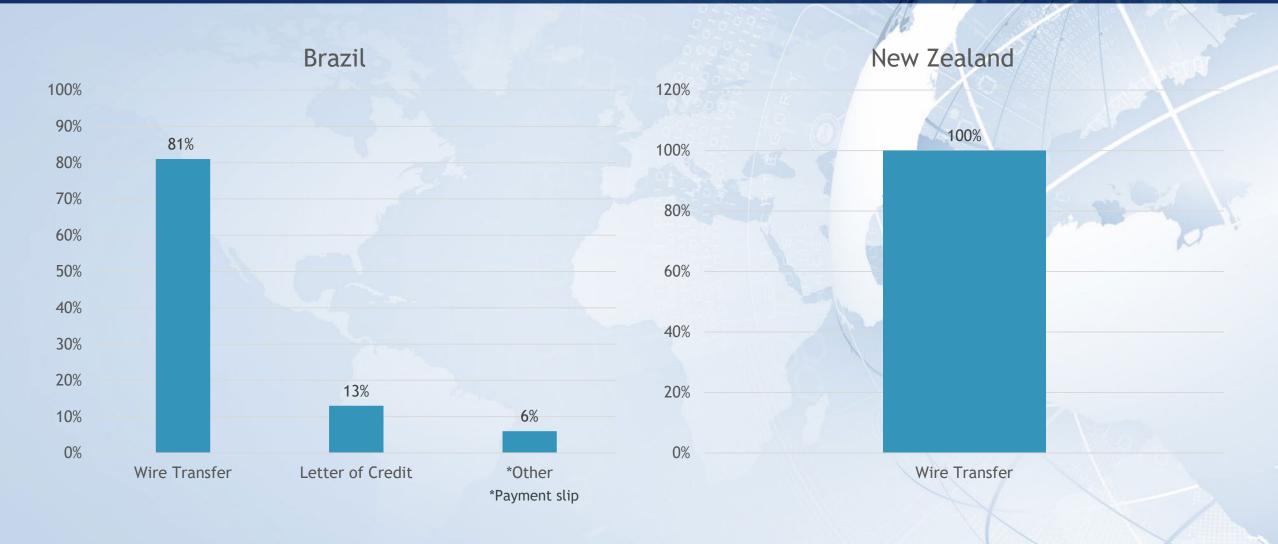


#### The most common causes of payment delays

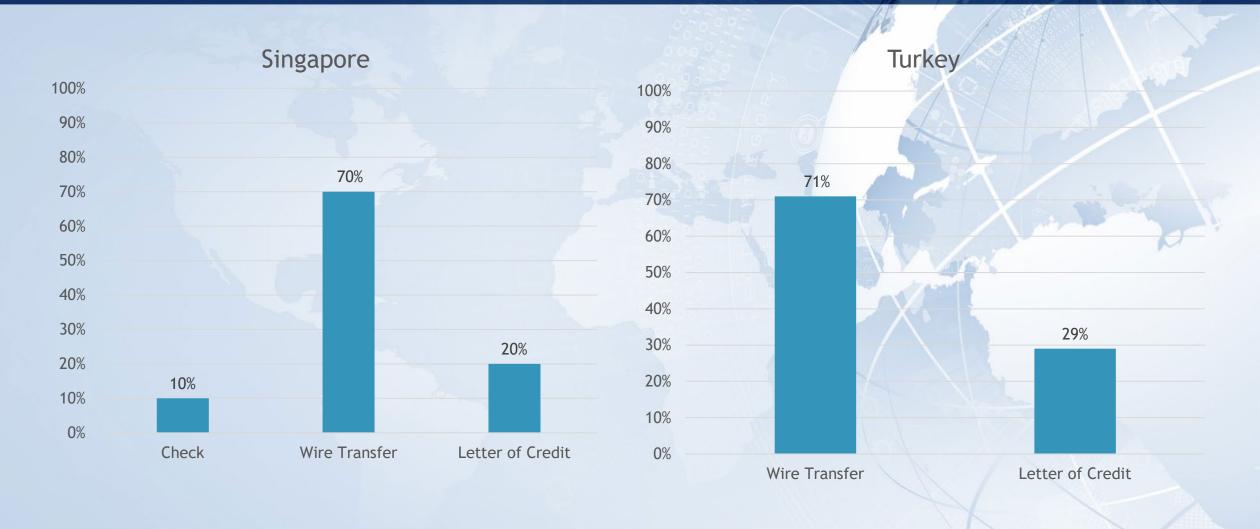


\*(i.e. customer only pays on a set day of the month)

#### Methods used to secure payment



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#### Insights from Credit Professionals

#### Brazil

- "Use a personal guarantee!"
- "Use Credit Insurance if offering terms."
- "After analyzing profitability and cash generation, pay attention to bank debt and customer cash flow."
- "Get financials from your customers."

#### **New Zealand**

"Use credit insurance if offering net terms."

#### Singapore

None to note.

#### Turkey

- "Confirmed letter of credit only."
- "Turkish customers will on purpose misunderstand the terms of payment to their advantage! Inflation is around 40% so watch your back and hope you get paid."
- "I would suggest backing trade with either Trade credit policy or LC as the country is going through geopolitical issue to secure themselves."

#### Insights from Credit Professionals

## Non-country-specific Advice from the survey.

- Know your real customer, not the Trade/Banner name but the True Legal Entity (5 C's of Credit).
- Start early building a relationship with your customer, and include your salesperson you'll make a team and teams work together.
- Follow up with the customer's Procurement Dept and Finance Dept as many times as necessary.
- Obtain updated credit information Look for owner and addresses verification, as changes are often not communicated by the customer. Know all you can about the customer. Pull a credit report for payment history and legal status and name verification.
- With continued global inflation, war in Ukraine and high interest, you need to know your true legal customer to prevent fraud and keep your A/R secured.
- It is important to know customer's payment process to avoid misunderstandings or delays due to administrative issues.
- Obtain financial statements on your customers and backstop sales with credit insurance.
- Ensure payment language is on the wire payments received.