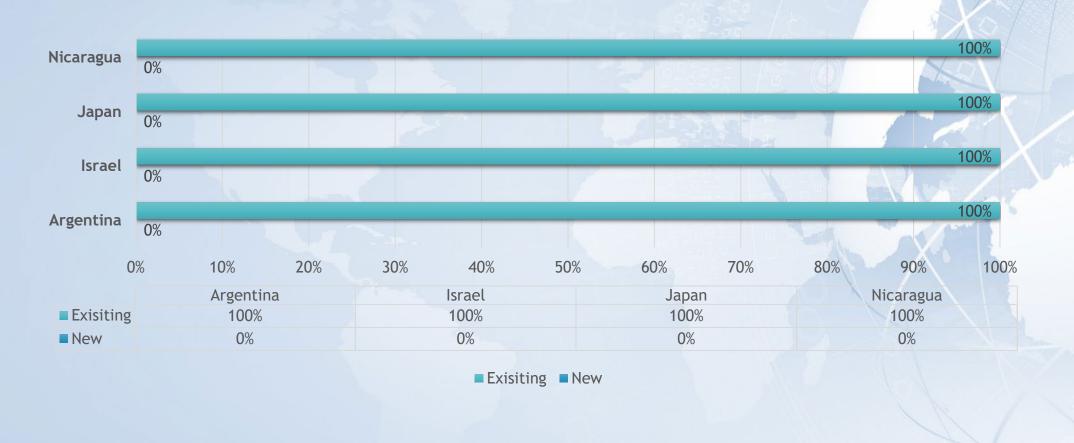
# FCIB Credit & Collections Survey

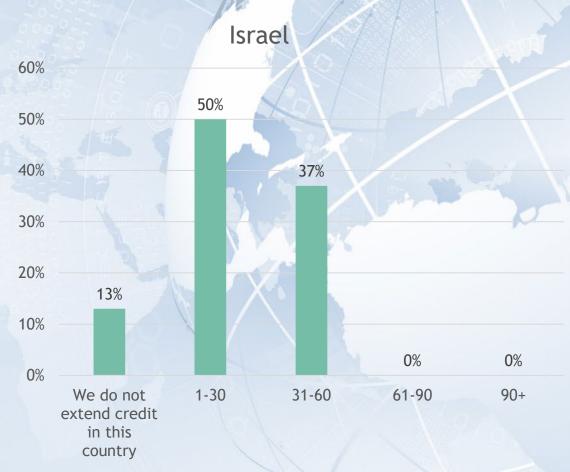
Argentina, Israel, Japan, Nicaragua

#### Are your sales primarily to new or existing customers?

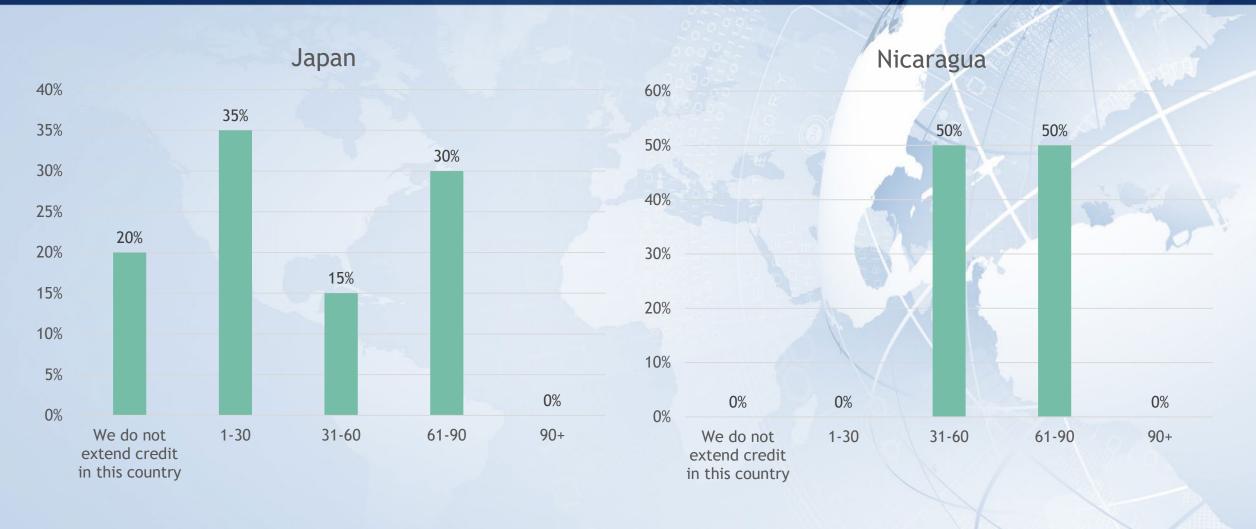


#### On average, what payment terms are you granting?





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## What is the average number of days beyond terms in these countries?

Argentina Israel Japan Nicaragua

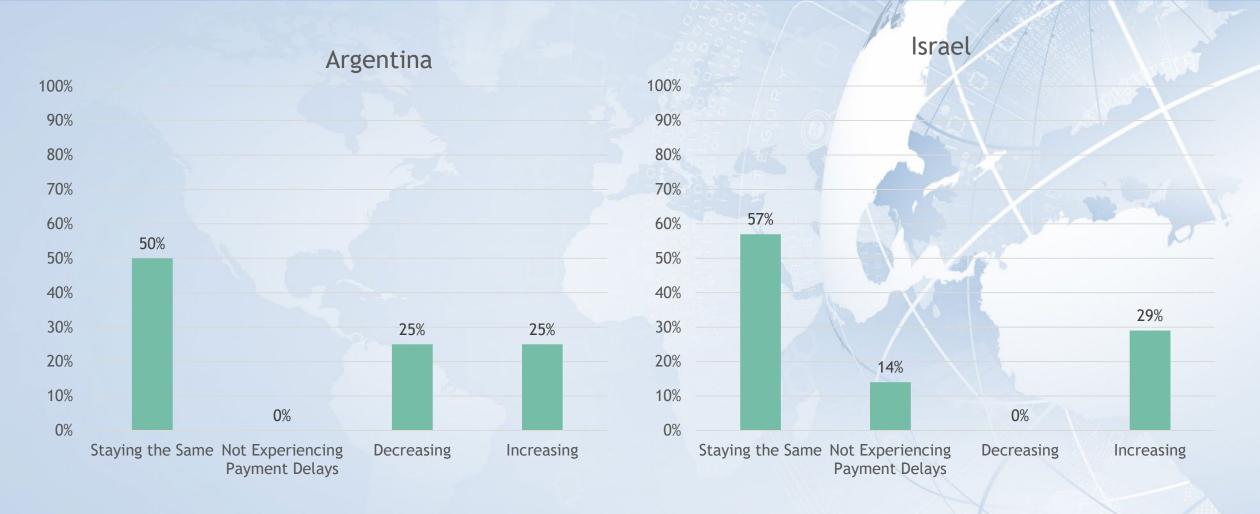
31

16

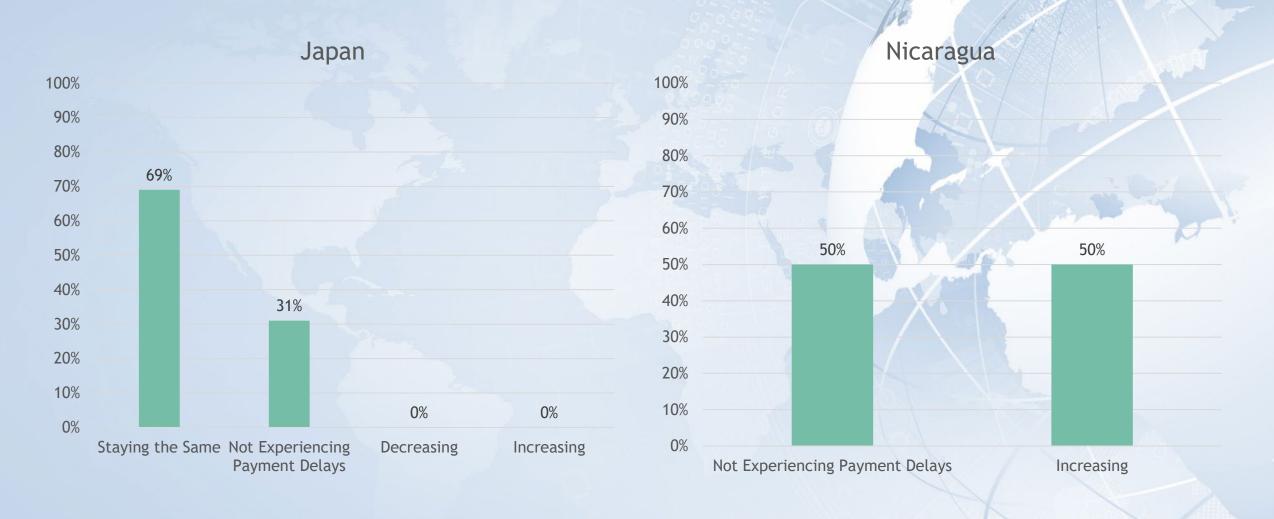
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7

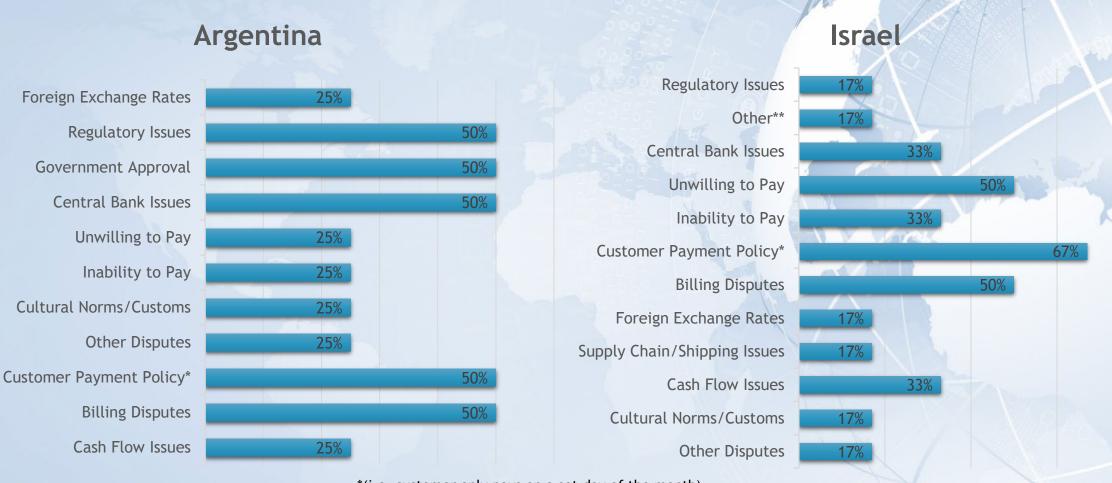
#### Are payment delays increasing, decreasing, or staying the same?



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#### The most common causes of payment delays



\*(i.e. customer only pays on a set day of the month)

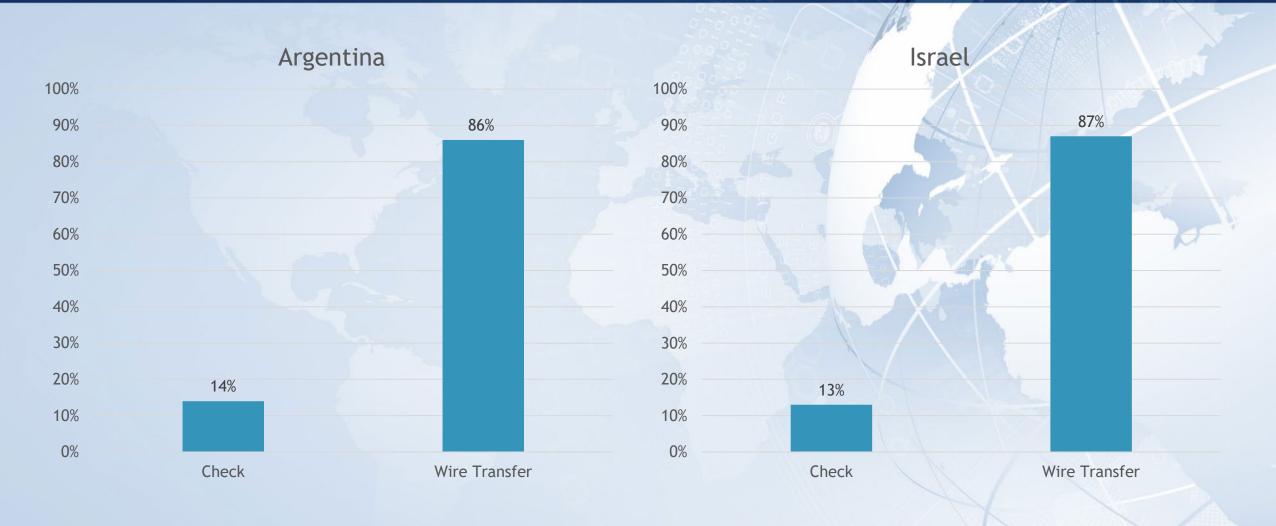
\*\*(Israel Hamas war)

#### The most common causes of payment delays

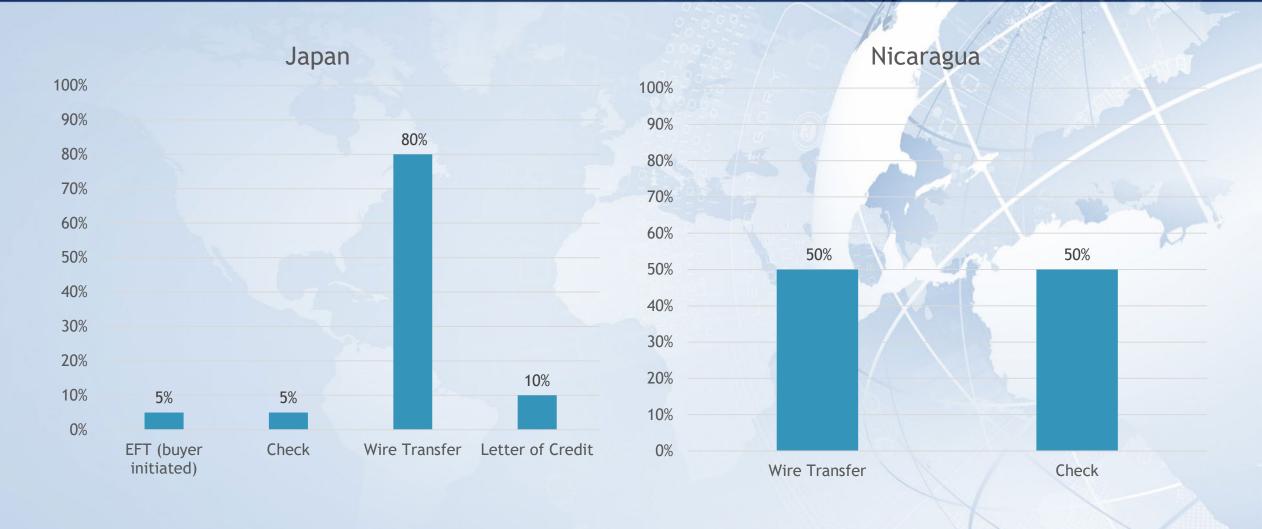


\*(i.e. customer only pays on a set day of the month)

#### Methods used to secure payment



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#### Insights from Credit Professionals

#### Israel

- "Open terms, cash against documents payment terms an be used.
- "Companies here are easy to deal with, very forthright."

#### Japan

- "Take transit time into consideration."
- "This market is very particular with disputes. Even if the invoices have been legally assigned to a factor and they are liable to pay on a specific due date, the customer will hold payment until disputes are resolved. Everything about the invoice has to be in perfect match to their specs before they approve a payment."

#### Insights from Credit Professionals

# Non-country-specific Advice from the survey.

- Know your real customer, not the Trade/Banner name but the True Legal Entity (5 C's of Credit).
- Start early building a relationship with your customer, and include your salesperson you'll make a team and teams work together.
- Follow up with the customer's Procurement Dept and Finance Dept as many times as necessary.
- Obtain updated credit information Look for owner and addresses verification, as changes are often not communicated by the customer. Know all you can about the customer. Pull a credit report for payment history and legal status and name verification.
- With continued global inflation, war in Japan and high interest, you need to know your true legal customer to prevent fraud and keep your A/R secured.
- It is important to know customer's payment process to avoid misunderstandings or delays due to administrative issues.
- Obtain financial statements on your customers and backstop sales with credit insurance.
- Ensure payment language is on the wire payments received.